



ALTUS MIDSTREAM COMPANY

Combination with BCP Raptor Holdco LP

October 21, 2021

Nasdaq: ALTM

Disclaimer

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INFORMATION ABOUT ALPINE HIGH

Information in this presentation about Alpine High, including the reserve and production information set forth within, has been provided by, and is the responsibility of, Apache. Reserve engineering is a process of estimating underground accumulations of hydrocarbons that cannot be measured in an exact way. The accuracy of any reserve estimate depends on the quality of available data, the interpretation of such data, and price and cost assumptions made by reserve engineers. Accordingly, reserve estimates may differ significantly from the quantities of oil and natural gas that are ultimately recovered.

USE OF PROJECTIONS

This presentation contains projections for Altus Midstream, including with respect to Altus Midstream's gross profit, adjusted EBITDA, net cash flows provided by operating activities, capital investment, growth capital investments, distributable cash flow, free cash flow, net debt, leverage, distribution coverage. Altus Midstream's independent auditors have not audited, reviewed, compiled or performed any procedures with respect to the projections for the purpose of their inclusion in this presentation, and accordingly, have not expressed an opinion or provided any other form of assurance with respect the purpose of this presentation. These projections are for illustrative purposes only, should not be relied upon as being necessarily indicative of future results, and are subject to the disclaimers under "Forward Looking Statements" above.

USE OF NON-GAAP FINANCIAL MEASURES

This presentation includes non-GAAP financial measures, including gross profit, adjusted EBITDA, net cash flows provided by operating activities, capital investment, growth capital investments, distributable cash flow, free cash flow, net debt, leverage, distribution coverage. Altus Midstream believes these non-GAAP measures are useful because they allow Altus Midstream to more effectively evaluate its operating performance and compare the results of its operations from period to period and against its peers without regard to financing methods or capital structure. Altus Midstream to more effectively evaluate its operating performance and compare the results of its operations from period to period and against its peers without regard to financing methods or capital structure. Altus Midstream does not consider these non-GAAP measures in isolation or as an alternative to similar financial measures determined in accordance with GAAP. The computations of gross profit, adjusted EBITDA, net cash flows provided by operating activities, capital investment, growth capital investment, growth capital investment, growth capital investment with an alternative to similarly titled measures of other companies. Altus Midstream excludes certain items from net (loss) income in arriving at Adjusted EBITDA and distributable cash flow because these amounts can vary substantially from company within its industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDA and distributable cash flow are significant components in understanding and assessing a company's financial performance, such as a company's cost of capital and tax structure, as well as the historic costs of depreciable assets, none of which are components of Adjusted EBITDA, net debt, leverage, distributable cash flow, free cash flow, net debt, leverage, distributable cash flow, net debt, leverage, distributable cash flow, net debt, leverage, distributable cash flow, net debt, lev

ADDITIONAL INFORMATION AND WHERE TO FIND IT In connection with the proposed transaction, Altus Midstream intends to file a proxy statement and other materials with the Securities and Exchange Commission ("SEC"). In addition, Altus Midstream may file other relevant documents with the SEC regarding the proposed transaction. INVESTORS AND SECURITY HOLDERS ARE URGED TO READ THE PROXY STATEMENT (INCLUDING ALL AMENDMENTS AND SUPPLEMENTS THERETO) AND OTHER RELEVANT DOCUMENTS FILED WITH THE SEC IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. Investors and stockholders may obtain a free copy of the proxy statement (if and when it becomes available) and other documents filed by Altus Midstream with the SEC at Altus Midstream's website https://www.altusmidstream.com, or at the SEC's website, www.sec.gov. The proxy statement and other relevant documents may also be obtained for free from Altus by directing such request to Altus, to the attention of Corporate Secretary, One Post Oak Central, 2000 Post Oak Boulevard, Suite 100, Houston, Texas 77056.

PARTICIPANTS IN THE SOLICITATION Altus Midstream and its directors, executive officers and certain other members of management and employees may be deemed to be participants in the solicitation of proxies from Altus Midstream's stockholders in connection with the proposed transaction. Investors and stockholders may obtain more detailed information regarding the names, affiliations and interests of Altus Midstream's directors and executive officers by reading Altus Midstream's definitive proxy statement on Schedule 14A, which was filed with the SEC on April 23, 2021. Additional information regarding potential participants in such proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be included in the proxy statement and other relevant materials filed with the SEC in connection with the proposed transaction when they become available. Investors and stockholders should read the proxy statement carefully when it becomes available before making any voting or investment decisions. Investors may obtain free copies of these documents from Altus Midstream using the sources indicated above.



Transaction Highlights

- > All-stock combination creating an unparalleled, fully-integrated Delaware Basin midstream company
 - 50 million ALTM Class C shares to be issued to BCP Raptor Holdco LP ("BCP") Unitholders
 - Ownership ~50% Blackstone, >20% I Squared Capital, ~20% Apache and >5% Public / Management
 - BCP leadership team (Jamie Welch, CEO) to operate and manage the pro forma Company
 - Pro forma company will adopt a new name at closing
- BCP is the parent of EagleClaw Midstream comprising EagleClaw Midstream Ventures, the Caprock and Pinnacle Midstream businesses and a 26.7% interest in Kinder Morgan's Permian Highway Pipeline
- Committed to maintaining \$6.00 per share dividend through 2023⁽¹⁾
 - 100% cash for Class A common shareholders
 - Targeting at least 5% annual growth thereafter⁽¹⁾
 - Dividend reinvestment program to be implemented post closing and available to all shareholders
 - Class C shareholders have committed 20% or more of their dividends to DRIP through 2023
- Estimated 2022 Adjusted EBITDA of \$800MM to \$850MM⁽²⁾
 - Approximately 35% pipeline transportation / 65% gathering and processing
 - Anticipate \$50MM of annual EBITDA synergies by year-end 2023
- Minimal future growth capital needs results in high free cash flow conversion
 - Interconnected midstream systems generate >\$175MM of capital savings over the next five years
- Targeted close in 1Q22, subject to regulatory and Altus shareholder approvals
 - Apache has entered into a voting and support agreement to vote in favor of the transaction
 - Redeeming over 15% of Series A Preferred at closing with cash on hand
 - Debt refinancing expected in 1Q22 with strong BB ratings profile

> Apache is evaluating a new Alpine High development program beginning in 2022 given current attractive economics



Investment Highlights

Creates a leading, pure-play Permian midstream company	 Only scale publicly-traded pure-play Permian midstream business Solely-focused on Permian Basin midstream logistics and long-haul transportation Third-largest natural gas processor in the entire Permian Basin⁽¹⁾
Super-system in the Delaware Basin with integrated pipeline footprint to Gulf Coast demand centers	 ~2 Bcfpd of processing capacity in the Texas Delaware Basin Ownership in four major Permian to Gulf Coast pipelines: Permian Highway Pipeline and Gulf Coast Express (gas), Shin Oak (NGL) and EPIC Crude (oil)
Significant asset and cash flow profile underpinned by diverse customer base and take-or-pay contracts	 Large, diversified customer base provides earnings from stable sources Nearly 90% of cash flow sourced from natural gas midstream services >80% of 2022E Adjusted EBITDA from current production⁽²⁾ or take-or-pay contracts JV Pipes supported by take-or-pay obligations under long-term agreements
Well-positioned to capture meaningful synergies and pursue future accretive growth opportunities	 Significant revenue synergies, reduced controllable costs and capital savings Utilize capacity at Diamond Cryo complex to process new third-party gas volumes
Conservative financial strategy focused on maintaining and growing the dividend and strong pro forma balance sheet	 Commitment to achieve 3.5x leverage Expect \$6.00/share dividend maintained through 2023, with 5% growth thereafter⁽³⁾ Management expects strong BB credit ratings (post refinancing)

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As measured by processing capacity.
 Assumes no new wells turned-in-line beginning October 1, 2021.

(3) Subject to Board approval.

Pro Forma Altus' Competitive Positioning

Altus' JV Pipelines transport residue gas and NGLs from one of the world's most productive hydrocarbon basins (Permian) to one of the world's largest natural gas and NGL demand centers (U.S. Gulf Coast)

Combined business opportunistically primed for future growth within the Permian Basin

- > The combined gathering footprint, along with ALTM's public equity, improves future commercial and consolidation prospects
- BCP Management team has experience executing strategic M&A transactions and organic growth projects

JV Pipelines strongly positioned in the Permian Basin

- > Ownership in three pipelines, which are at the low end of the cost curve for incremental gas and NGL supply to the USGC
 - GCX and PHP provide important feedstock supply to demand pull, export infrastructure (LNG, pipeline exports to Mexico)
 - GCX and PHP supplied with associated ("free") gas from oil-directed drilling in the Permian
 - Shin Oak provides needed NGL supply to rapidly growing USGC petchem industry and LPG/ethane export terminals
 - Permian geographically advantaged vs. MidCon, Rockies and Northeast supply regions

Unique opportunity for investors to participate in a fully-integrated, pure-play Permian company



Critical Infrastructure in One of the World's Most Productive Basins



MIDSTREAM

Compelling Super-System





Rapidly Accelerating Activity Across Pro Forma Footprint



Indexed Delaware Basin Rig Count by County



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A Full-Service, Integrated Midstream Model





Pro Forma Organizational Structure (Prior to Refinancing)



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(1) Blackstone, Apache and I Squared each hold common units in Altus Midstream LP and Class C shares in ALTM that can together be redeemed for Class A Shares in ALTM.

(2) Reflects 660,694 units outstanding as of June 30, 2021 at the original issuance price.

(3) BCP Raptor's 26.7% ownership interest in PHP is subject to a project finance Term Loan A facility.

(4) As of September 30, 2021.

Pro Forma Organizational Structure (Post Refinancing)



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(1) Reflects 660,694 units outstanding as of June 30, 2021 at the original issuance price.

Overview of BCP Raptor Holdco

BCP Assets and Operations

- Full-service, midstream platform with strong operating and safety record
 - Weighted avg. contract life of ~12 years⁽¹⁾
 - Over 1 Bcfpd of rich-gas volumes
- Gas gathering, compression and processing assets with ~1.3 Bcfpd of capacity
 - East Toyah: 460 Mmcfpd of capacity
 - b Pecos Bend: 520 Mmcfpd of capacity
 - c Pecos: 260 Mmcfpd of capacity
 - Bierra Grande: 60 Mmcfpd of capacity
 - Residue takeaway via El Paso 1600, Comanche Trail, Roadrunner, Oasis and Delaware Link⁽²⁾ to Waha
 - 6 NGLs takeaway to Lone Star / Grand Prix
- Crude gathering assets centralized at the Stampede and Sierra Grande systems in northern Reeves and Culberson counties
- Water gathering and disposal in northern Reeves County
- 4 BCP is a partner in Permian Highway Pipeline





(1) Weighted average remaining contract life of BCP's gas gathering and processing agreements as of September 30, 2021.
 (2) Delaware Link expected in-service date is 2023.

Migration to a Stronger Credit Profile





Pro Forma Financial and ESG Overview

Pro Forma Financial Summary

- Strong volume performance and cost management leads to impressive earnings and cash flow growth
- Preliminary 2022E Adjusted EBITDA estimate of \$800MM to \$850MM⁽¹⁾
- >10% YoY Adjusted EBITDA growth vs. 1% decline for peers⁽²⁾
- Deleveraged capital structure, targeting 3.5x leverage by 2023
- Midstream system built out and capital light outlook drives robust free cash flow generation and conversion
 - Dividend reinvestment plan available to all shareholders
 - Class C shareholders committed to reinvest dividends through 2023⁽⁴⁾
 - Pro forma 2022 cash dividend coverage expected to be >1.75x⁽⁵⁾
 - Capital allocation priority to redeem preferred by year-end 2023
 - Debt refinancing expected in 1Q22
- Capital savings of over \$175MM in next five years





Note: Percentages represent 2022E Adjusted EBITDA.

- (1) Includes run-rate EBITDA synergies.
- (2) Wall Street research and Factset as of October 15, 2021. Peers include EPD, ET, KMI, MMP, MPLX, OKE, PAA, WMB.
- (3) Assumes no new wells turned-in-line beginning October 1, 2021
- (4) Subject to Board approval.
- (5) Assumes 20% DRIP to Class C stockholders.
- (6) Peer leverage equals total debt less cash as of 6/30/2021 divided by 2022E Consensus Adjusted EBITDA.



Expect \$50MM+ of Annual EBITDA Synergies

System integration unlocks over \$30MM per year

- Processing enhancement and optimization
- Ability to leverage Altus' idle treating equipment
- Replace leased compression on EagleClaw system with excess equity compression from Altus

\$20MM per year of immediate, tangible cost synergies

- G&A reduction and COMA⁽¹⁾ termination with Apache
- Adoption of BCP's current operating cost structure across the pro forma company



Capital Allocation Trends Across S&P 500 Sectors



- Source: Wall Street Research; Factset as October 19, 2021.
- (1) 2021E consensus estimates for median of S&P 500 firms.
- (2) Calculated as dividends plus equity repurchase/preferred equity redemption.
- (3) Calculated as 2022E free cash flow divided by current market capitalization.
- (4) Pro forma Altus represents full year 2022E preliminary estimate and excludes one time integration capex.
- (5) Calculated as FCF per share divided by 20-day VWAP as of October 19, 2021.
 (6) Median figures for peer set: EPD, ET, KMI, MMP, MPLX, OKE, PAA, WMB.
- 1. **EAGLECLAW** ALTUS MIDSTREAM

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Strong Cash Flows Underpinned by Quality Counterparties



Note: Credit ratings as of October 2021.

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MIDSTREAM

Pro Forma Company Committed to Strong Governance

Board

- Experienced Board consisting of 11 Directors
- Four directors will be independent
- Six directors nominated by Blackstone, I Squared and Apache
- CEO will serve as a Director
- Independent directors will chair committees and serve on Audit Committee

Governance

- Pro forma Company will incorporate listing exchange and public company governance requirements
- Combination enhances
 corporate governance profile
- No IDRs
- Annual election of directors

Management

- BCP management to assume current roles at Altus
- Executives aligned with longterm interests of ALTM's stakeholders and strategy
- ESG metrics incorporated into executive compensation framework
- BCP management established and implemented best-in-class sustainability practices

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Focus on Sustainability and Community

Sustainable Reporting

- Pro Forma Altus to adopt BCP's sustainability standards while incorporating Altus best practices
 - 2021 ESG Report to be published mid-2022
 - BCP's inaugural ESG report with detail on par with public midstream peers

Key Initiatives

- BCP facilities powered with 100% renewable electricity
 - Seek to "green" the Alpine High G&P system
- Emissions monitoring and leak detection at facilities
 - 24/7 FLIR infrared camera monitoring
 - Fugitive methane detection
- Optimize use of electric compression assets
- Ensure vendor alignment with environmental practices
- Member of several organizations promoting environmental responsibility (The Environmental Partnership, ONE Future)
- Implemented social investment model to support Houston and West Texas communities

BCP's 2020 ESG Report













Key Takeaways





THE LARGEST INTEGRATED MIDSTREAM COMPANY IN THE DELAWARE BASIN

Offices in Midland and Houston, TX

OPERATES 4 MAJOR COMPLEXES & OVER 1,700 MILES OF PIPELINE ACROSS FIVE COUNTIES IN TEXAS



HAS A CAPACITY OF 90,000

BARRELS OF CRUDE STORAGE CAPACITY

BARRELS/DAY OF WATER INJECTION CAPACITY

500.00

NEARLY 2,000 MILES

EQUITY INTERESTS IN LONG-HAUL PIPELINES:



25% OF GRAND PRIX

INTERESTS IN 4.1 Bcfpc

MIDSTREAM LOGISTICS FOR

NEARLY 30

CUSTOMERS

OF RESIDUE GAS TAKEAWAY

INTEREST IN 550 Mbpd of ngl takeaway capacity

OWNS NEARLY **400 MILES** OF CRUDE & WATER PIPELINES

OVER 1.9 Bcfpd

OF PROCESSING CAPACITY



Includes proportionate mileage of joint venture pipelines.
 Excludes Blackstone's interest in Grand Prix.

Glossary of Terms

- Gross Profit is defined as revenues less cost of goods sold (exclusive of depreciation and amortization)
- Adjusted EBITDA (EBITDA) is defined as net income (loss) including noncontrolling interest before financing costs (net of capitalized interest), net interest expense, income taxes, depreciation, and accretion and adjusting for such items, as applicable, from income from equity method interests.
- Net Cash Flows Provided by Operating Activities (CFFO) represents net income (loss) plus depreciation and amortization, changes in net working capital and other non-cash items
- Capital investment (Capital) is defined as costs incurred in midstream activities, adjusted to exclude asset retirement obligations revisions and liabilities incurred, while including amounts paid during the period for abandonment and decommissioning expenditures
- Growth capital investments is defined as Capital Investment plus Altus' proportionate share of capital in relation to equity method interests less midstream maintenance capital costs incurred
- Distributable cash flow (DCF) is defined as Adjusted EBITDA less equity interests' Adjusted EBITDA plus cash distributions from equity interests less maintenance capex, cash tax, preferred unit distributions (whether in kind or in cash) and interest expense
- Free cash flow (FCF) is defined as DCF less growth capital investments
- Net debt is defined as gross debt less cash
- Leverage is defined as net debt divided by Adjusted EBITDA
- Distribution Coverage is defined as DCF divided by cash dividends. Assumes \$6.00/share common dividend, 20% DRIP to Blackstone, I Squared and Apache

